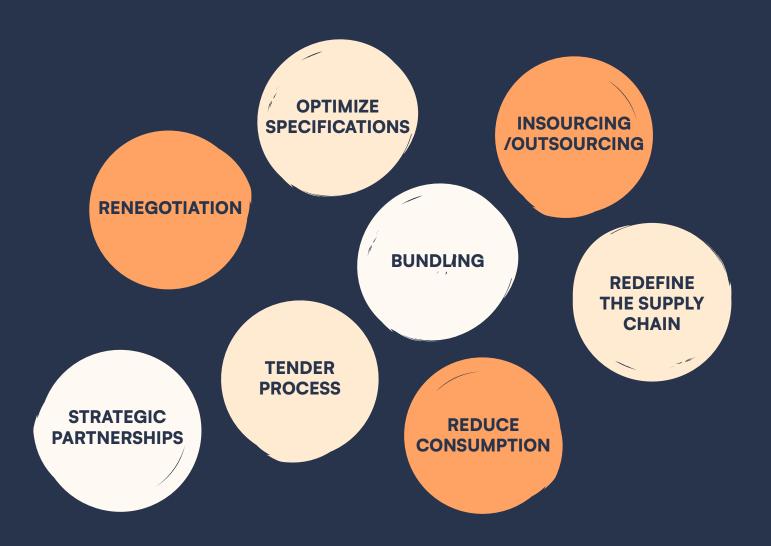


GUIDE TO: PROCUREMENT MEASURES

Use this guide to get more details on various procurement levers to optimize spend and drive cost reductions.



Identifying the cost drivers is an important first step

Note that the measures can affect several cost drivers simultaneously due to linkages and interrelationships.

TOTAL COST



ACTIVITY

PRODUCTIVITY

UNIT COST

MAIN QUESTIONS:

Is the activity necessary?

Is it optimized?

Is the price competitive?

COMMON SYMPTOMS:

Unnecessary or low-value creation activities

Productivity challenges related to equipment, people or processes

Increasing costs for purchased goods and / or services

EXAMPLE OF LEVERS / MEASURES:

- Reduce consumption
- Prioritize activities that yields the highest returns
- Institutionalize feedback loops

- Optimize specifications
- Redefine the supply chain
- Simplify and standardize processes
- Process automation

- Renegotiations
- Bundling
- Tender process
- Insourcing/ outsourcing
- Strategic partnerships

Total cost is a function of the activities we do, the productivity we execute the activities with, as well as the unit cost of the goods and services included in these activities.

8 procurement measures to optimize spend and drive cost reductions

Typical characteristics and key assessment factors for the various measures:

Commercial levers



RENEGOTIATION

- Renegotiate with focus on lowering current prices
- Consider contract extensions to achieve lower prices



TENDER PROCESS

- Specify requirements in cooperation with users
- Introduce new suppliers and expand supplier base geographically
- Consider larger order volumes, different delivery terms and contract length



BUNDLING

- Bundle contracts with the same supplier
- Bundle volume between departments, regions and group companies

Process levers:



OPTIMIZE SPECIFICATIONS

- Standardization of specifications or adaptation to industry standard
- Change of materials / raw materials / components



REDUCE CONSUMPTION

- Evaluate whether all purchases are necessary
- Establishment and follow-up of policies / guidelines



REDEFINE THE SUPPLY CHAIN

- Remove unnecessary intermediaries that do not create added value
- Evaluate e-commerce solutions and automatic purchases to streamline processes
- Streamline inventory management



INSOURCING / OUTSOURCING

- Analyze the cost of insourcing compared to external spend
- Analyze the cost of outsourcing compared to doing it internally



STRATEGIC PARTNERSHIPS

- Integrate the value chain with important suppliers to improve efficiency
- Enter into collaborative projects with key suppliers to identify win-win
- Bundle volume with other players



About Ignite Procurement

We empower organizations to unlock the full power of strategic procurement.

Ignite Procurement's value comes from being a best-ofbreed spend management platform with industry-leading technology and expertise.

Ignite Procurement supports your strategic procurement efforts through Procurement Analytics, Data Management, Category Management, Contract Management, Supplier Management, and Initiatives and Tasks Management.

From procurement professionals to business owners, Ignite Procurement helps organizations beat their everyday challenges.

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